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DCI/IC-75-0567

25 MAR 1975

MEMORANDUM FOR: Associate Deputy to the DCI for
the Intelligence Community

SUBJECT : Review of Vol. II of DIS Textbook:
"The U.S. Intelligence Community"

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1. Per [redacted] request of 24 March 1975, I have reviewed and commented on the attached textbook written by Mr. Kirkpatrick for the Defense Intelligence School.

2. I specifically reviewed Section VI commencing on Page 6B with regard to the description of the Intelligence Community Staff and propose that it be rewritten as attached.

3. Kirkpatrick's description of the IC Staff was valid a year ago but is now dated. If the text is published as written, it will give a false impression of the internal organization of the Staff.

4. Recommend that you approve proposed rewrite of Section VI and sign memo to the Chief, External Activities Branch, Office of Security.

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[redacted]
Captain, USAF
CS/ICS

Attachments: as stated

Distribution:

- 0 - Adsee., w/atts
- 1 - CS Chrono, w/atts
- 1 - [redacted] Chrono, w/atts
- 1 - IC Registry, w/atts

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DCI/ICS/CS [redacted]
(25 March 75)

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The Intelligence Community Staff (ICS)

☐ The Intelligence Community Staff (ICS) was established to support the Director of Central Intelligence in his role as the senior US intelligence officer--the man personally designated by the President to provide leadership and to coordinate the foreign intelligence activities of the national intelligence community.

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☐ The present IC Staff had its beginning in a small National Intelligence Programs Evaluation or NIPE Staff which was established in 1963 to look at Community problems. This nucleus was expanded in early 1972 into the Intelligence Community Staff with a far broader mission. However, in spite of its name, it, like its predecessor, NIPE, was still for the most part, manned by CIA officers. When Dr. Schlesinger became DCI in early 1973, he reorganized the Staff to make it representative of the entire Community.

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☐ The present IC Staff is a blend of CIA professional personnel, active duty intelligence officers from the military services, civilian representatives from NSA, DIA, and the State Department, plus a few individuals drawn from private industry. Although housed in the CIA Headquarters Building, the IC Staff support to the DCI is clearly in a community sense, and it deals with all agencies and departments on an equal basis, the Central Intelligence Agency being one among several.

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☐ The purpose of the Intelligence Community Staff is to provide continuing support to the Director of Central Intelligence in the discharge of his responsibilities for planning, reviewing, evaluating, and improving all US foreign intelligence activities and for submitting

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intelligence resources as assigned to him in National Security Council Intelligence Directives. 25X1

☐ The functions of the IC Staff include:

- a. Establishing and maintaining procedures for the systematic evaluation and improvement of Intelligence Community efforts in analysis and production, in collection and processing, and in developing recommendations for resource allocation.
- b. Providing a focal point for the identification and resolution of planning, management and procedural problems of importance to more than one organization of the Intelligence Community.
- c. Preparing annually the National Foreign Intelligence Program Recommendations for submission to the President by the Director of Central Intelligence concerning (a) the resources required for execution of Community responsibilities for the provision of foreign intelligence, (b) the evaluation of Community performance, (c) means of improving Director of Central Intelligence oversight of the Community, and (d) issues meriting Presidential attention.
- d. Conducting in-depth studies in important Community problem areas and develop policy proposals and action recommendations as appropriate.
- e. Preparing for the Director of Central Intelligence periodic statements of objectives, forecasts of the future intelligence environment, and listings of foreign intelligence priorities, as such may be required for Community guidance.

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resource review process including related program and performance evaluations, research and analysts; developing methodologies to support such evaluations.

g. Establishing a system for relating Community resource expenditures with responses to key intelligence needs of national level users in order to enhance both the responsiveness of the products and the effectiveness and efficiency of resource application.

h. Fostering development of a coordinated Community effort to improve analytical techniques and methodologies.

i. Reviewing and assessing the performance of the Intelligence Community in providing warning of and responding to crisis situations, and recommend ways to improve the quality, scope and timeliness of the intelligence products provided both to high-level and to operational field consumers.

j. Working with Department of Defense agencies on behalf of the Director of Central Intelligence to enhance mutual contributions between national intelligence activities and the operational intelligence activities which support the readiness of the military forces.

k. On behalf of the DCI, maintain oversight of and evaluate the performance of the committees of the United States Intelligence Board.

l. Maintaining continuing liaison with the President's Foreign Intelligence Advisory Board and supporting the DCI in his responses to the Board.

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m. Supporting the DCI in his participation in National Security Council Intelligence Committee (NSCIC) activities and providing the chairman of the NSCIC Working Group.

n. Participating in, and providing secretarial support for the Intelligence Resources Advisory Committee (IRAC).

o. Preparing presentations as appropriate for use by the DCI in his Congressional appearances.

p. Monitoring Federal legislative actions which affect the functioning and effectiveness of the Intelligence Community.

q. On behalf of the DCI, monitor inputs from intelligence organizations requested by such special commissions, committees and panels as may be appointed by the President and/or the Congress to investigate programs or activities with which intelligence products or intelligence organizations are involved.

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☐ The IC Staff is organized to support the DCI in the four primary areas of his Community responsibility--resources management, collection and processing, production and analysis, and planning, reviewing and evaluating.

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☐ The IC Staff is directed by the Deputy to the Director of Central Intelligence for the Intelligence Community (D/DCI/IC), designated by the Director of Central Intelligence. The Staff is operated as a separate entity, not a part of the Central Intelligence Agency staff structure. The D/DCI/IC reports directly to the Director of Central Intelligence.

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